




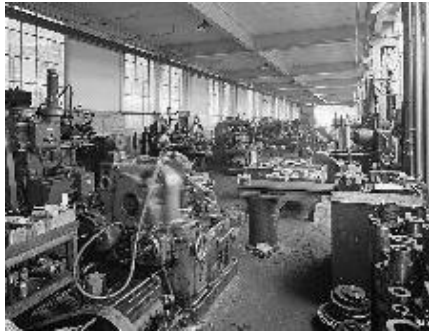

An aerial photograph of a wide river valley. In the background, a long dam spans across the river. The valley is lush with green trees and grass. A road with cars runs parallel to the river on the left. The sky is clear and blue.

Interlaken, June 11 2024

Investor presentation

Andreas Müller, CEO

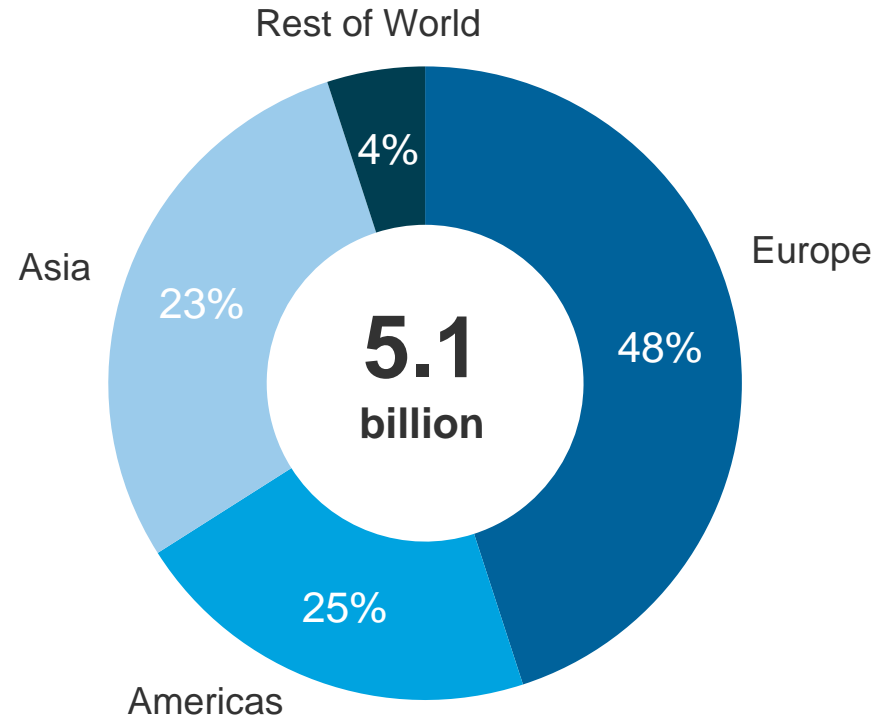
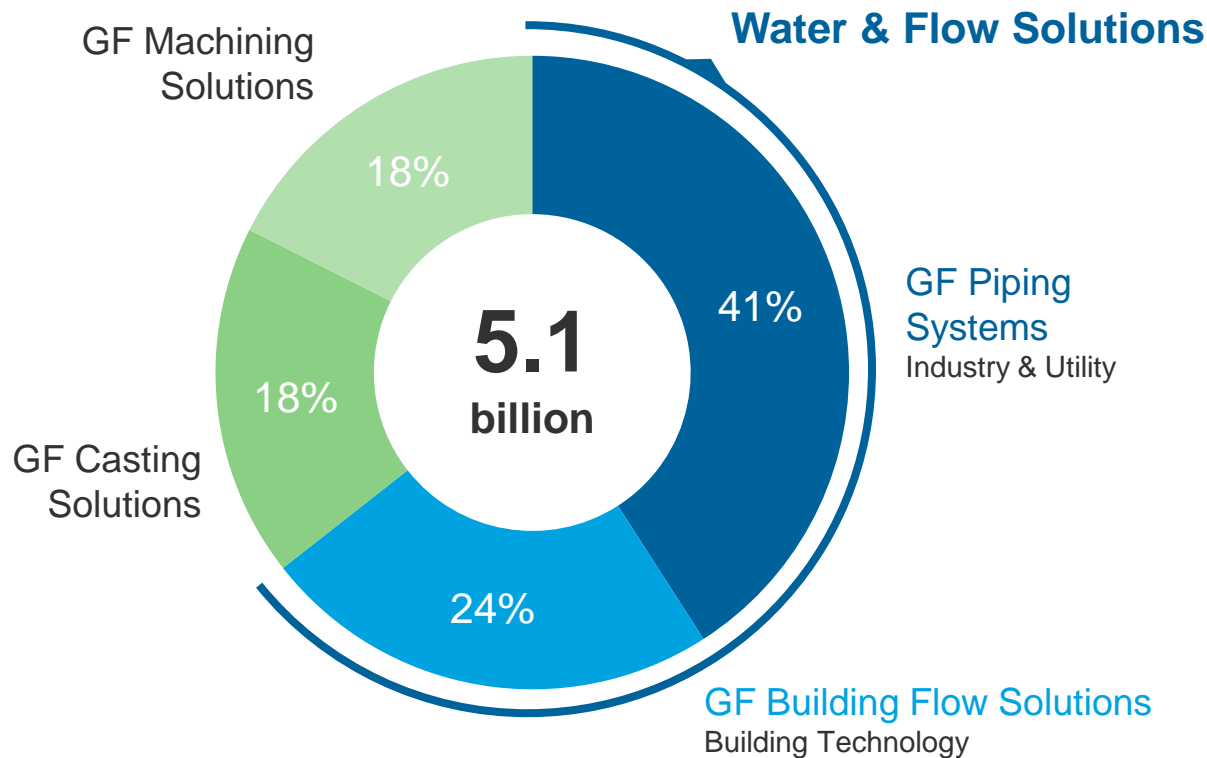
Pioneering industrial technology

GF Corporate	GF Piping Systems	GF Casting Solutions	GF Machining Solutions	GF Building Flow Solutions
<p>1802 GF founded in Schaffhausen</p>  <p>Johann Conrad Fischer</p>	<p>1864 First piping systems product</p>  <p>Malleable iron fitting</p>	<p>1897 First automotive part</p>  <p>As of 1900 GF develops wheels made of cast steel for trucks and cars</p>	<p>1921 First machinery</p>  <p>GF acquires the Machine Factory Rauschenbach for agricultural machinery</p>	<p>2023 A fourth division</p>  <p>GF acquires the Finnish company Uponor</p>

Two thirds of sales in Water & Flow Solutions and majority of sales outside of Europe

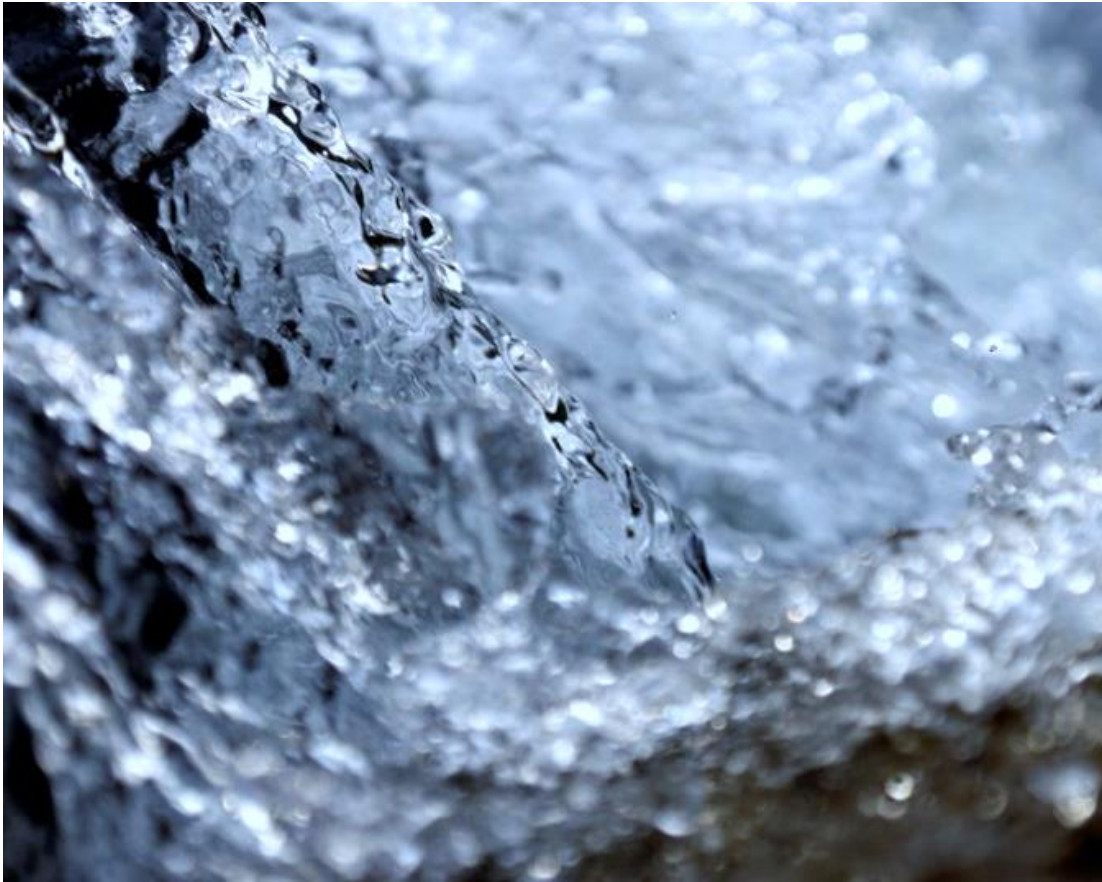
Sales per business* (in CHF million)

Sales per region* (in %)

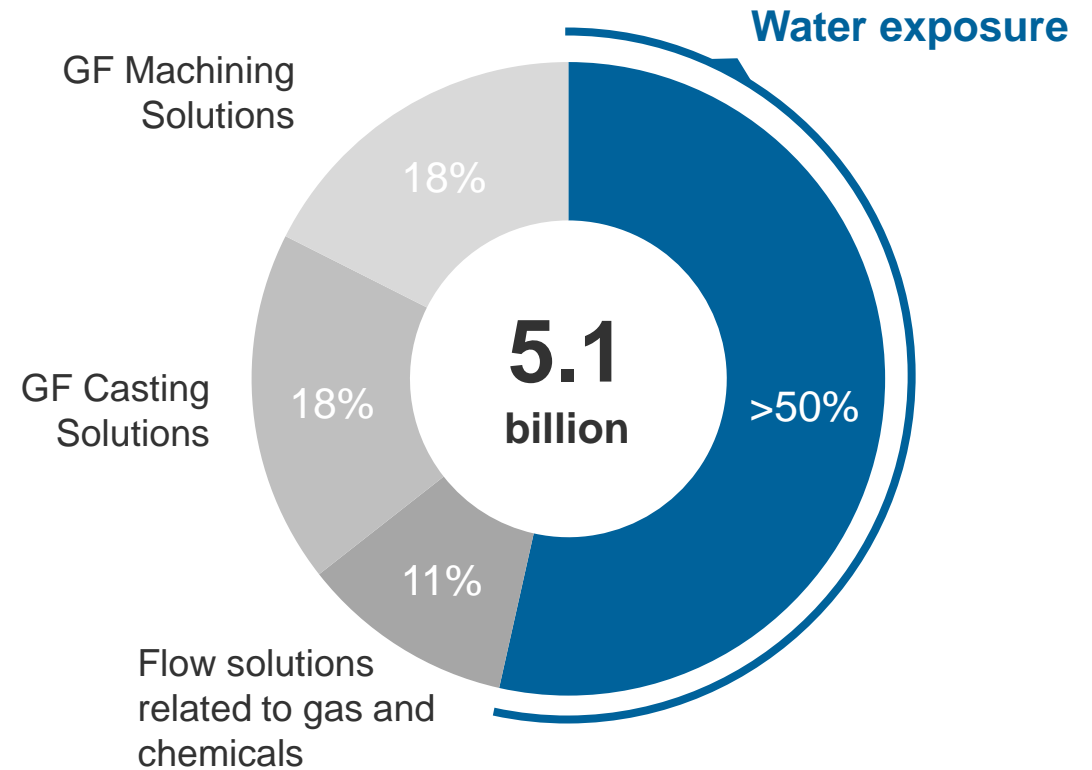


*2023 sales pro-forma

More than half of GF's Sales exposed to the Treatment, Conveyance and Filtration of Water

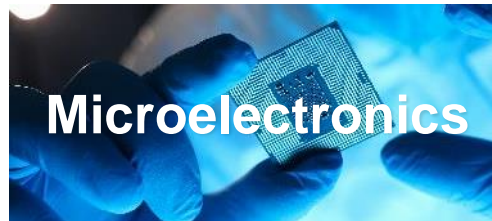
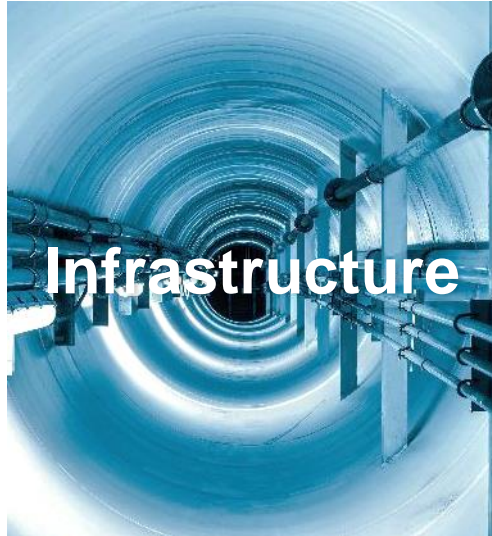


Sales per business* (in CHF million)



*2023 sales pro-forma

Strong positions in a diverse portfolio of markets and industries



Chemical Process industry

ICT/ Electronics

Industrial applications

Medical

Marine

Consumer goods

Home appliances

Packaging

Life science

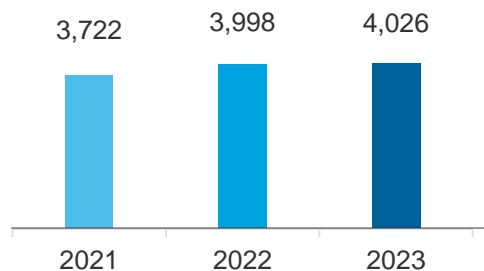
General education

Cooling

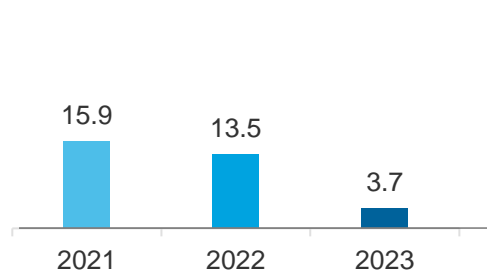
Data Center

Strong performance for the FY 2023 on par with last year's record level

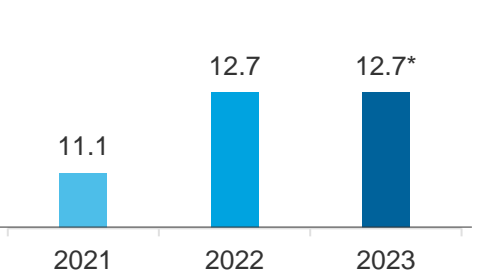
Sales
CHF million



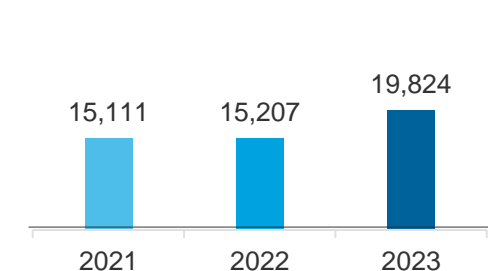
Organic growth
%



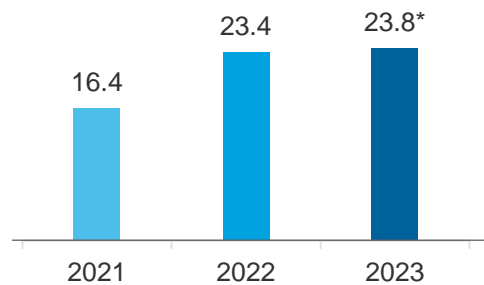
EBITDA-Margin
before one-offs in CHF million



Employees
FTE

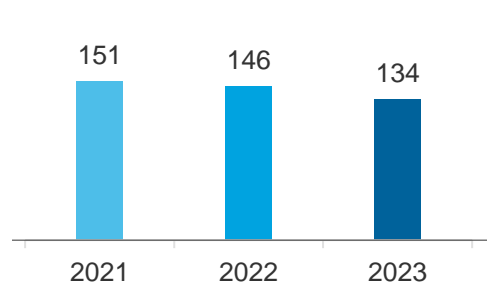


ROIC
%



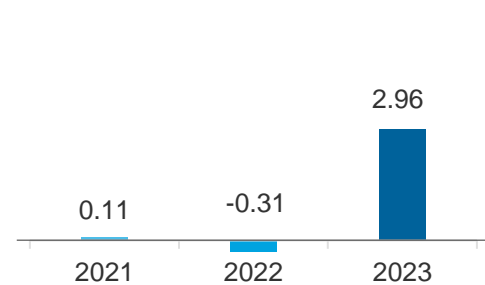
*excl. Uponor

FCF bef. Acq.
CHF million

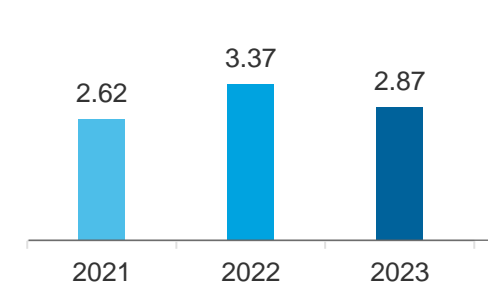


*comparable (without PPA effects on inventory and items affecting comparability out of the Uponor acquisition)

Net debt / EBITDA
(multiple)

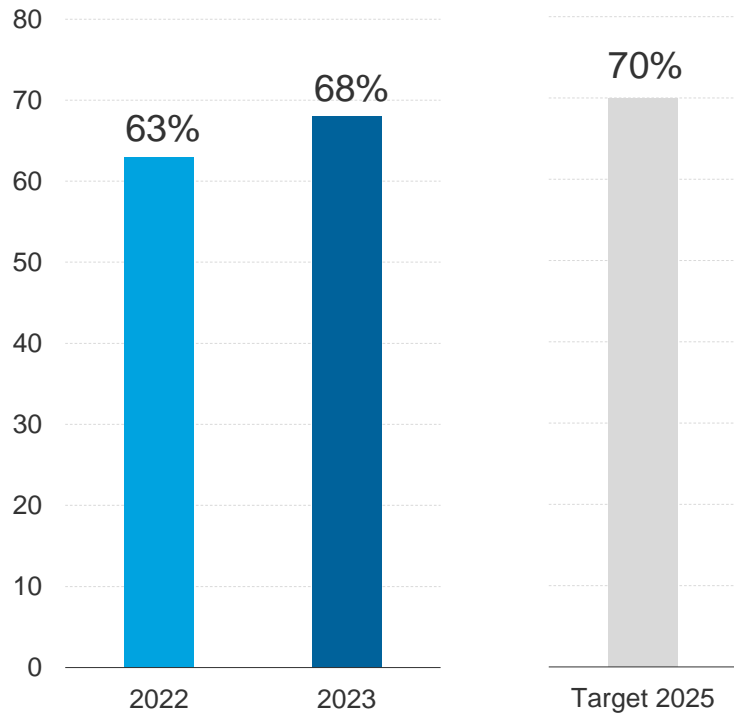


Earnings per share
CHF



Leading the way in corporate sustainability ...

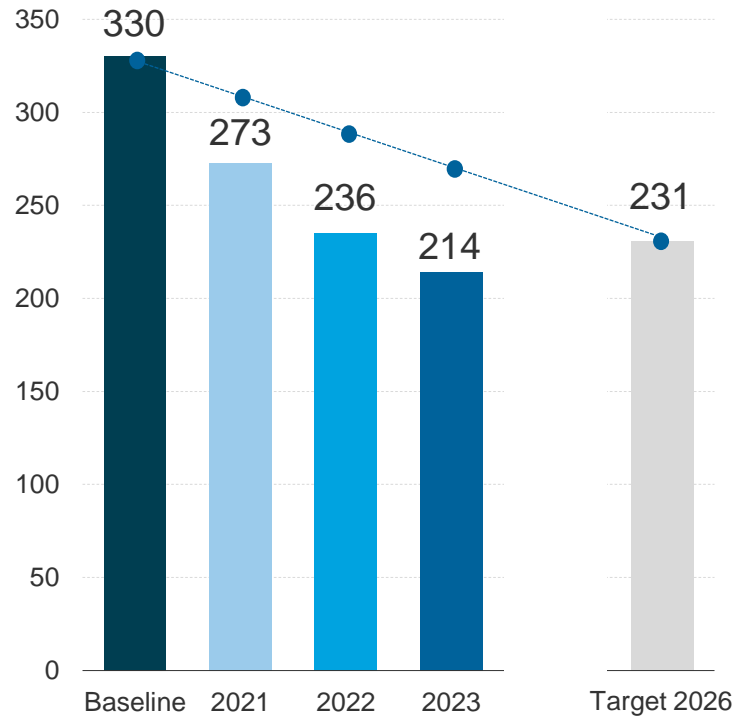
Sales with social or environmental benefits¹ as % of total sales



¹ excluding GF Building Flow Solutions

CO₂e emissions²

Scope 1 and 2, in 1'000 tons



² excluding GF Building Flow Solutions and GF Corys

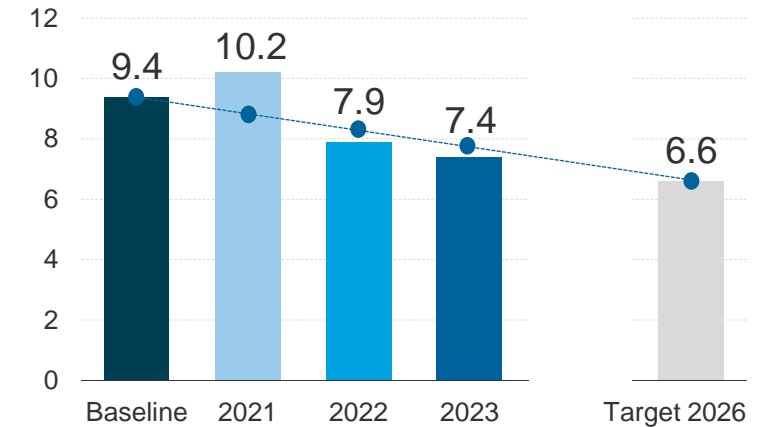
31%

newly appointed managers are women²
(Target 2025: 25%)









Accident rate (LTIFR)

per million hours worked



...with a proven track record in external recognition.

Rating agency	Rating
	A (transparency and performance on climate change)
	Gold for GF Piping Systems, GF Building Flow Solutions, GF Casting Solutions; Silver for GF Machining Solutions
	Ranking 121 out of 588
	AA
	Successfully validated Targets for greenhouse gas reduction
	B- prime status

Sustainability achievements across divisions and regions



Source: Company information, Sustainalytics, CDP, ISS and Ecovadis

Strategy targets 2025 lifted following the acquisition of Uponor

(in CHF)

CHF 4.4 – 5.0 billion*
Sales

*including acquisitions

9 – 11%
EBIT margin

20 – 22%
**Return on
invested capital**

CHF 5.0 – 5.5 billion*
Sales

*including acquisitions / Uponor

13 – 15%
EBITDA margin

10 – 12%
EBIT margin

20 – 24%
**Return on
invested capital**



Thank you

**Becoming better
every day – since 1802**





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