



September 24, 2024








Investor presentation

Mads Joergensen, CFO



Pioneering industrial technology

| GF Corporate | GF Piping Systems | GF Casting Solutions | GF Machining Solutions | GF Building Flow Solutions |
|--|---|---|---|---|
| <p>1802 GF founded in Schaffhausen</p>  | <p>1864 First piping systems product</p>  | <p>1897 First automotive part</p>  | <p>1921 First machinery</p>  | <p>2023 A fourth division</p>  |
| <p>Johann Conrad Fischer</p> | <p>Malleable iron fitting</p> | <p>As of 1900 GF develops wheels made of cast steel for trucks and cars</p> | <p>GF acquires the Machine Factory Rauschenbach for agricultural machinery</p> | <p>GF acquires the Finnish company Uponor</p> |

GF Corporation in brief

+ **5.1 bn**

Total revenues 2023
(pro-forma)

+ **4.0 bn**

Total revenues 2023

+ **365 mio**

EBIT 2023

GF Piping Systems



GF Building Flow Solutions



GF Machining Solutions

GF Casting Solutions

+ **19'824**

Employees worldwide

+ **45**

Countries

+ **146**

Locations

Uponor included pro-forma for the full-year, GF stand-alone ("comparable")

An industrial technology company structured in four Divisions



GF Piping Systems

Enabling **safe and sustainable transport** of water, gas and chemicals



GF Building Flow Solutions

Unlocking the **potential of water** to protect the place we call home



GF Casting Solutions

Empowering **sustainable mobility**



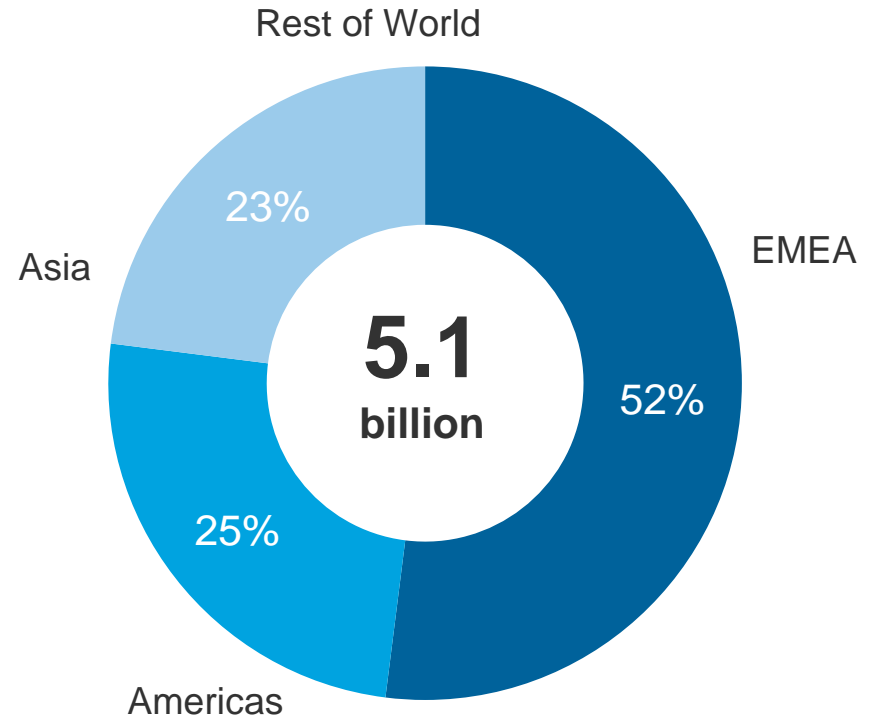
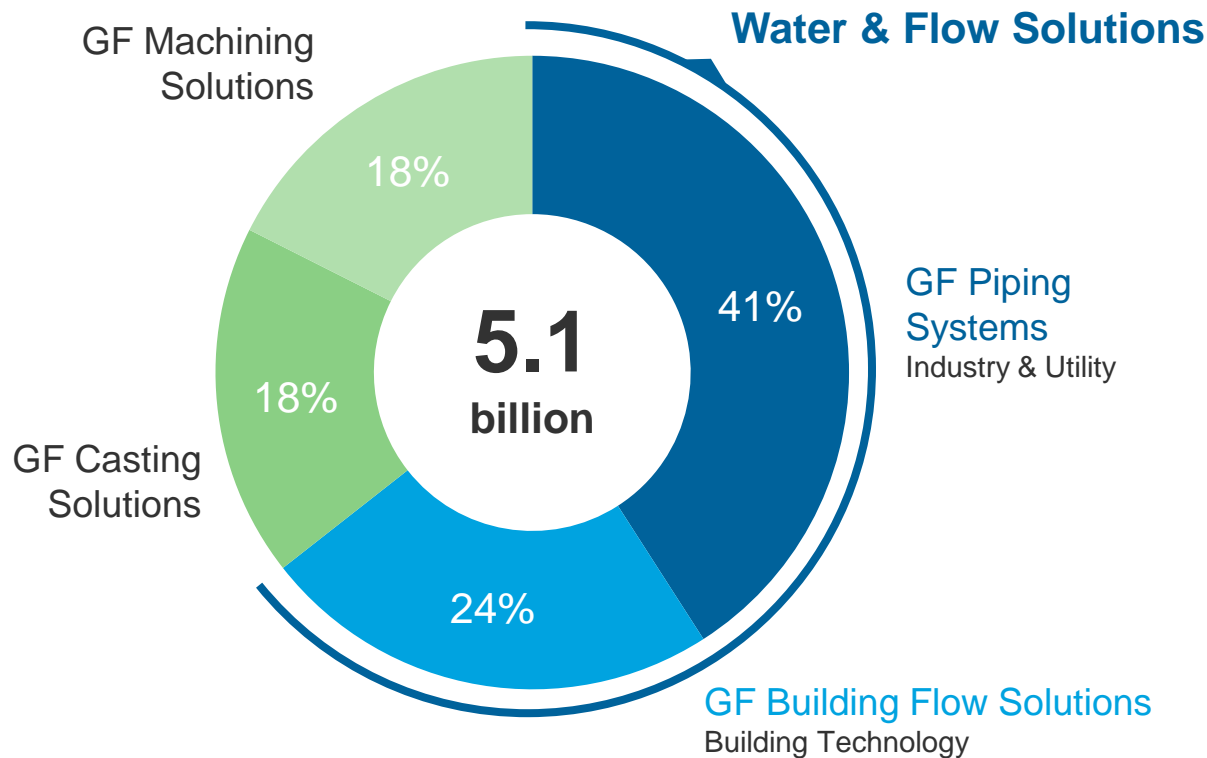
GF Machining Solutions

Advancing **energy efficient and clean** manufacturing

Establishing leadership in Water and Flow Solutions through a comprehensive global portfolio

Sales per business* (in CHF million)

Sales per region* (in %)



*2023 sales pro-forma

GFs growth opportunities are supported by global long-term trends



Energy efficiency in buildings



Urbanization & immigration



Digitalization & AI



Labor shortage & automation



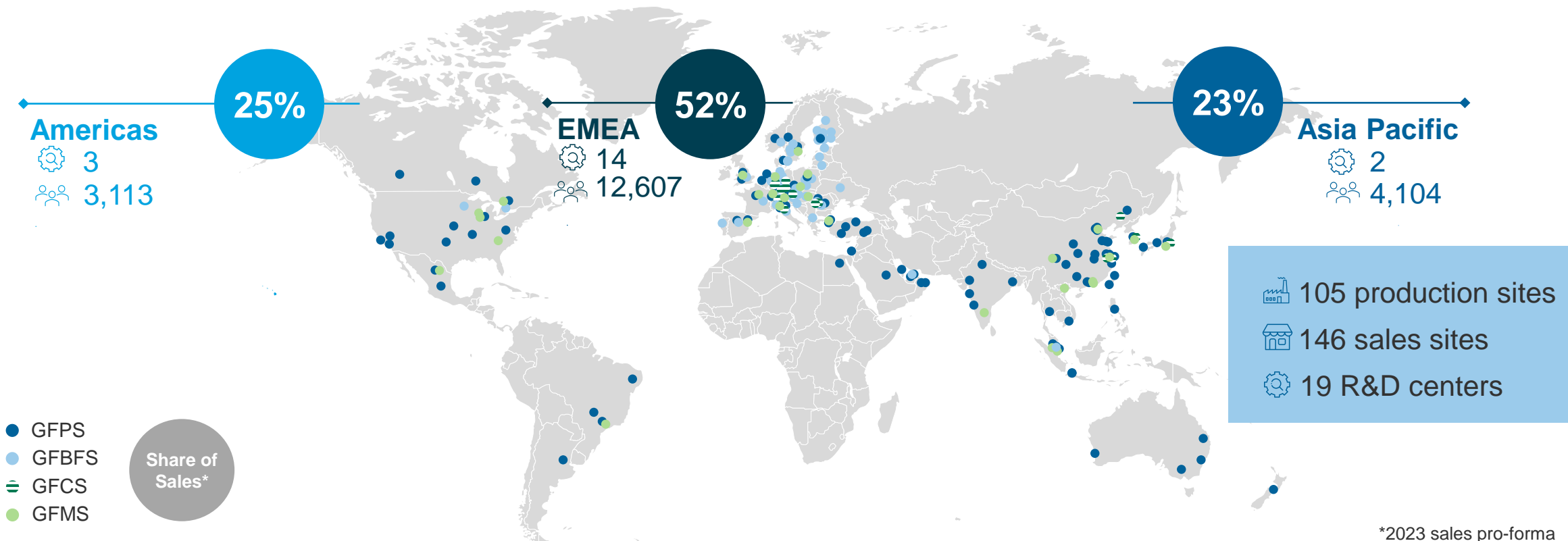
Water scarcity



Energy transition

Global presence with local excellence

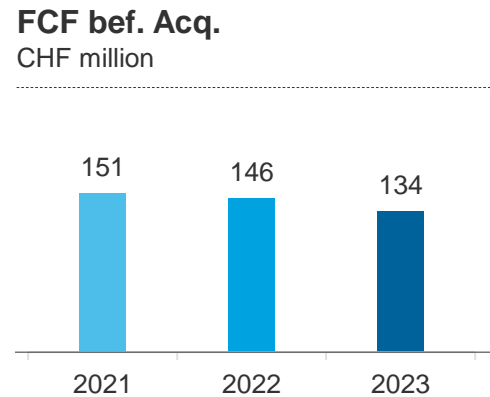
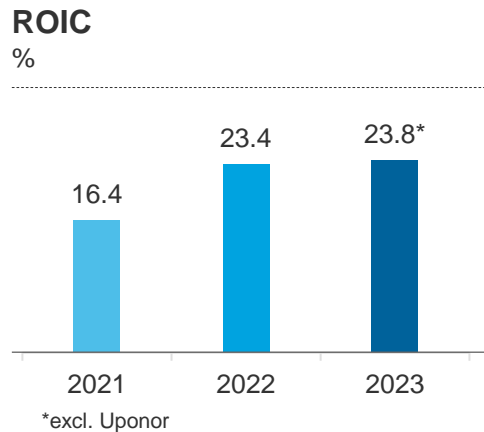
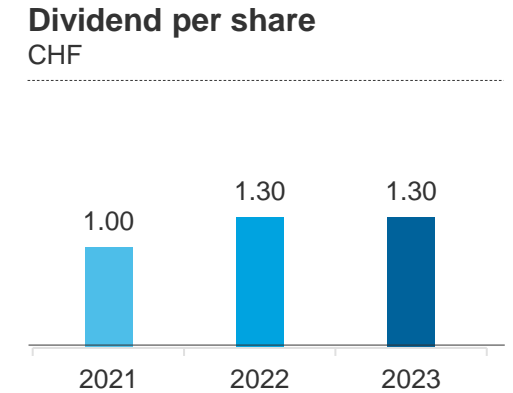
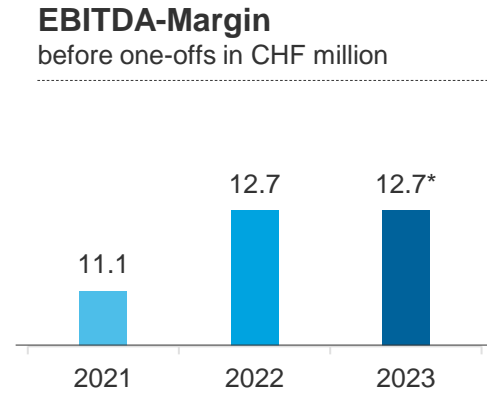
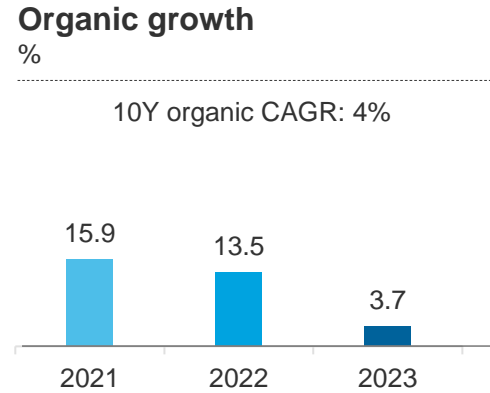
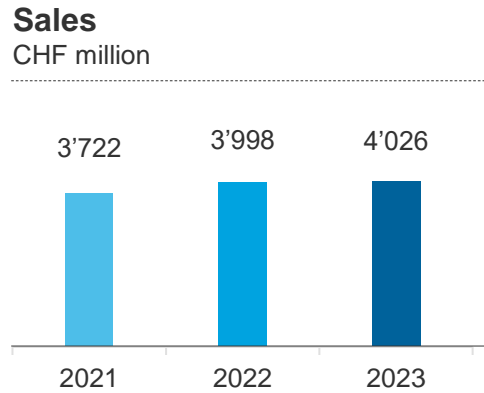
Present in 45 countries with 19'824 employees



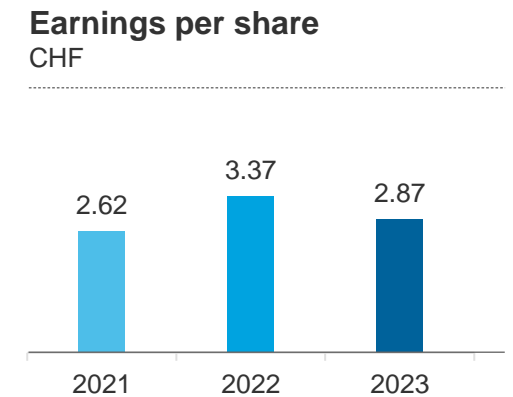
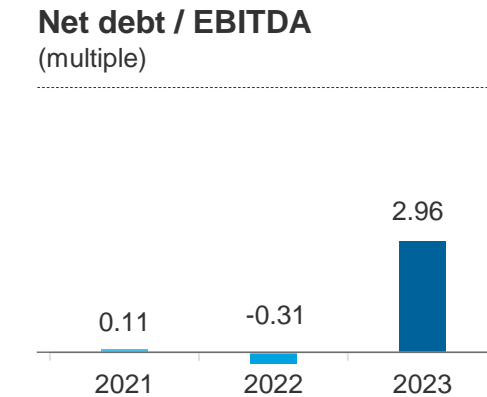
R&D centers: May include multiple sites from the same area

*2023 sales pro-forma










Key financial figures – Three years view



*comparable (without PPA effects on inventory and items affecting comparability out of the Uponor acquisition)



Leading the way in corporate sustainability

| Rating agency | Rating | Sustainability achievements across divisions and regions |
|---|---|---|
|  | A (transparency and performance on climate change) |   |
| ecovadis | Gold for GF Piping Systems, GF Building Flow Solutions, GF Casting Solutions; Silver for GF Machining Solutions | |
|  | Ranking 121 out of 588 |   |
| MSCI  | AA | |
|  | Successfully validated Targets for greenhouse gas reduction | |
| ISS ESG  | B- prime status | |

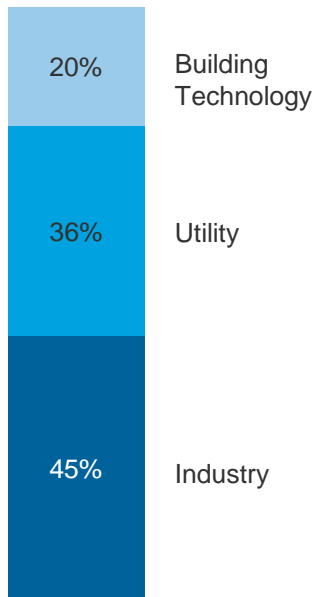
Source: Company information, Sustainalytics, CDP, ISS and Ecovadis

GF Piping Systems – leading flow solutions provider

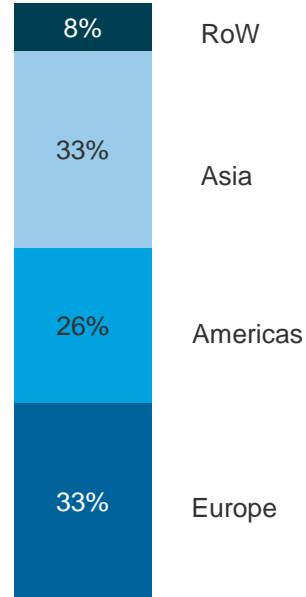
Key Figures 2023

Sales: 2'066 million CHF EBIT margin: 13.3% ROIC: 31.1% 8'798 employees

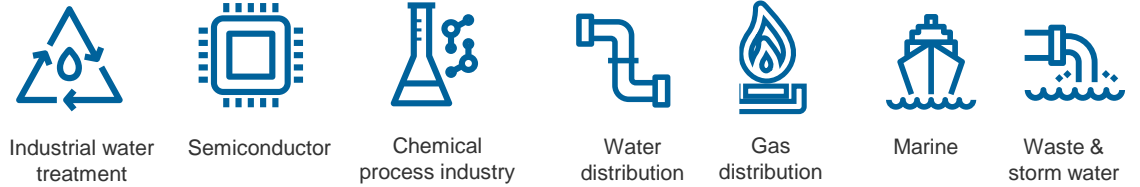
Sales by segment



Sales by region



Segments



Customers



Competitors





Optimizing lactic acid production for bioplastics

- **Challenge**
Boosting production while conserving natural resources.
- **Strategic Customer Partnership**
OMZ in Tianjin, China, produces process equipment used in lactic acid production, which is essential for bioplastics.
- **Advanced Solutions**
GF Piping Systems delivered 5,000 state-of-the-art valves.
- **Impact**
Efficiency is increased significantly: wastewater discharge is reduced by 40% and resin utilization improved by 30%.



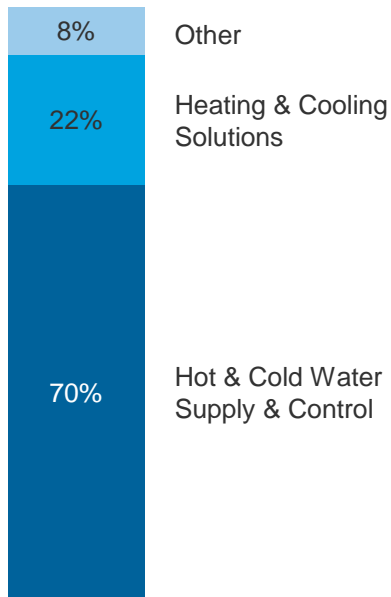
Valve with actuator

GF Building Flow Solutions – moving water

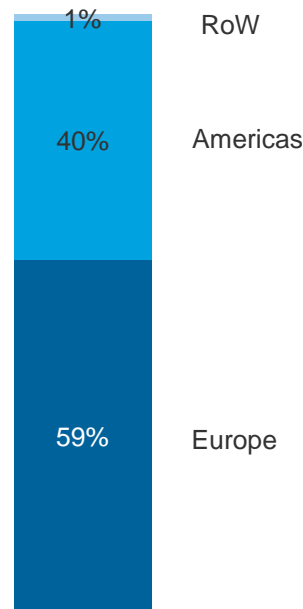
Key Figures 2023¹

Sales: 1'221 million EUR EBIT margin (comparable): 12.3% 3'687 employees

Sales by segment^{1,2}



Sales by region¹



Segments



Customers



Competitors



¹ reported Uponor Financials 2023 (IFRS); Uponor consolidated as of Nov 2023
² excluding sales of Infrastructure



SKYLINE PLAZA

Munich, September 24, 2024 | Mads Jørgensen, CFO



Energy efficiency & comfort for high-rise buildings

- **Challenge**
Addressing diverse heating and cooling needs in high-rise buildings.
- **Strategic Customer Partnership**
Collaboration with gsp Städtebau Berlin and Magnus Kaminiarz & Cie. Architektur for building automation.
- **Advanced Solutions**
GF provided compact units with pre-wired controls and installed 300 km of underfloor pipes, ensuring optimal room climate.
- **Impact**
Decentralized systems cut energy costs by 40%, prevent legionella and offer instant hot water.

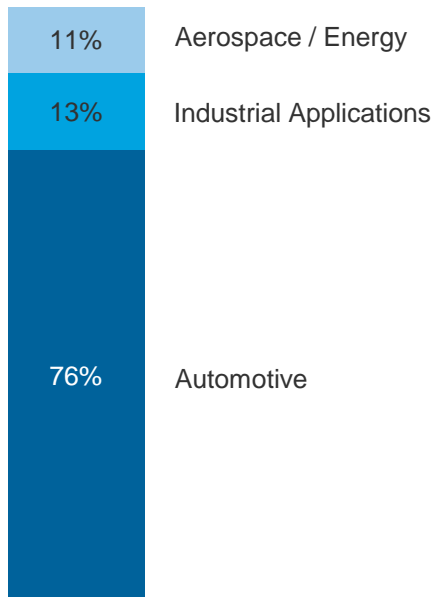


GF Casting Solutions – driving sustainable mobility

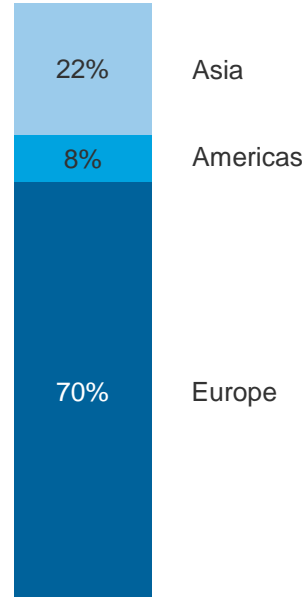
Key Figures 2023

Sales: 910 million CHF EBIT margin: 7.0% ROIC: 17.6% 3'792 employees

Sales by segment



Sales by region



Segments



Light vehicle



Off Highway & Trucks



Industrial Applications



Aerospace



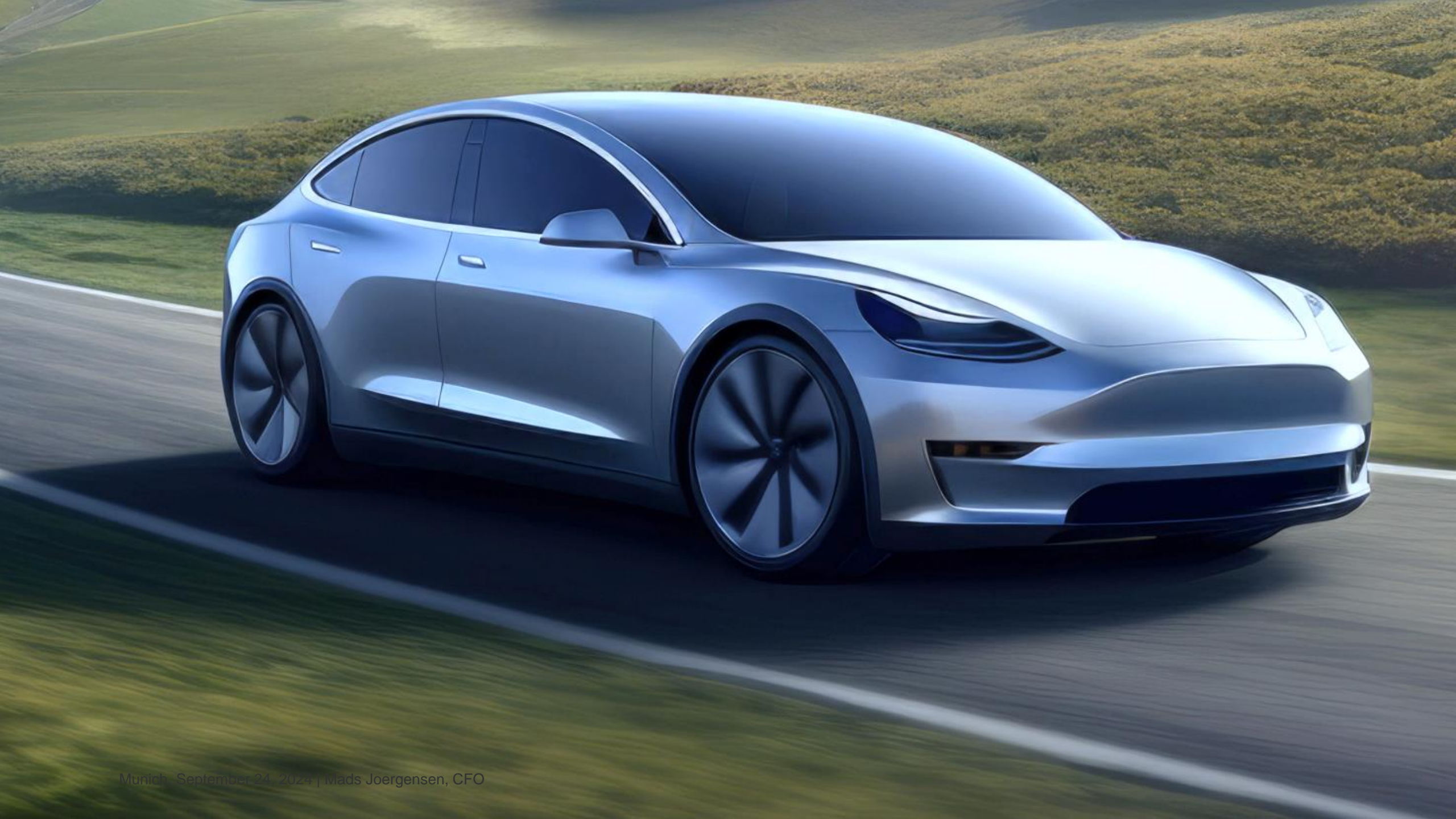
Energy

Customers



Competitors





Paradigm shift in automotive manufacturing

- **Challenge**
Reducing vehicle weight is critical for energy efficiency and simplification is essential for efficiency.
- **Advanced Solution**
Mega/Giga castings: Integrated big castings replace up to 1,800 welding dots and 72 single components, boosting part performance.
- **Strategic Partnership**
GF is a preferred partner for big casting development in the automotive sector.
- **Impact**
GF's HPDC solution can reduce the weight by up to 40% compared to traditional methods.

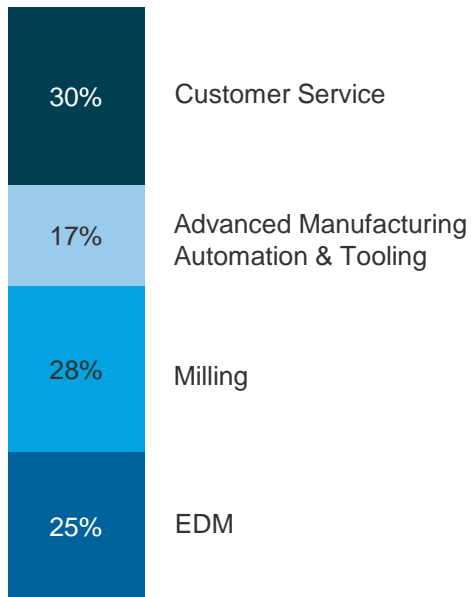


GF Machining Solutions – precision and efficiency

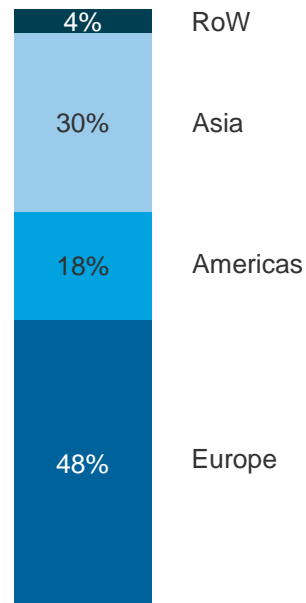
Key Figures 2023

Sales: 907 million CHF EBIT margin: 6.8% ROIC: 22.9% 3'377 employees

Sales by segment



Sales by region



Segments



Customers



Competitors





High performance solutions for aerospace and energy industry

- **Challenge**

Achieving net zero by 2050 demands investments in energy-efficient engine and fuel technologies.

- **Advanced Solution**

GF's CUT S 400 tackles fir-tree disk manufacturing with new superalloys.

- **Strategic Partnership**

Meet the stringent demands of the aerospace and energy sectors in the production of turbine components.

- **Impact**

Boosted productivity with 28% less energy use and reduced maintenance.



Becoming better every day – since 1802



Disclaimer

This publication constitutes neither an offer to sell nor a solicitation to buy securities of Georg Fischer AG or of any other company and it does not constitute a prospectus or similar notice within the meaning of articles 35 et seqq. or 69 of the Swiss Financial Services Act. Copies of this publication may not be sent to jurisdictions or distributed in or sent from or otherwise made publicly available in jurisdictions, in which this is barred or prohibited by law. This publication constitutes advertising in accordance with article 68 of the Swiss Financial Services Act. Such advertisements are communications to investors aiming to draw their attention to financial instruments. Any investment decisions with respect to any securities should not be made based on this advertisement. This communication is being distributed only to, and is directed only at (i) persons outside the United Kingdom, (ii) persons who have professional experience in matters relating to investments falling within article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the "Order") or (iii) high net worth entities, and other persons to whom it may otherwise lawfully be communicated, falling within Article 49(2) of the Order (all such persons together being referred to as "Relevant Persons"). Any investment or investment activity to which this communication relates is available only to Relevant Persons and will be engaged in only with Relevant Persons. Any person who is not a Relevant Person must not act or rely on this communication or any of its contents. This communication does not constitute an "offer of securities to the public" within the meaning of Regulation 2017/1129 of the European Union (the "Prospectus Regulation") of the securities referred to in it (the "Securities") in any member state of the European Economic Area (the "EEA") or, in the United Kingdom ("UK"), the Regulation (EU) 2017/1129 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018, as amended (the "UK Prospectus Regulation"). Any placements of the Securities to persons in the EEA or the UK will be made pursuant to an exemption under the Prospectus Regulation or the UK Prospectus Regulation (as applicable), as implemented in member states of the EEA or the UK, from the requirement to produce a prospectus for offers of the Securities. The securities referred to herein have not been and will not be registered under the US Securities Act of 1933, as amended (the "Securities Act"), and may not be offered or sold in the United States or to US persons (as such term is defined in Regulation S under the Securities Act) unless the securities are registered under the Securities Act, or an exemption from the registration requirements of the Securities Act is available. The issuer of the securities has not registered, and does not intend to register, any portion of the placements in the United States, and does not intend to conduct a public offer of securities in the United States. The securities are being offered and sold outside the United States in reliance on Regulation S and within the United States to "Qualified Institutional Buyers" (as defined in Rule 144A under the Securities Act ("Rule 144A")) in reliance on Rule 144A. Prospective purchasers are hereby notified that sellers of the Securities may be relying on the exemption from the provisions of Section 5 of the Securities Act provided by Rule 144A. This publication or the information contained therein is not being issued and may not be distributed in the United States of America, Canada, Australia, Japan or any other jurisdiction in which the distribution or release would be unlawful or require registration or any other measure and does not constitute an offer of securities for sale in such countries.

Opinions expressed herein reflect the current judgement of the management of GF. The presentation contains forward-looking statements that involve risks and uncertainties. The actual results of GF may differ materially from those anticipated in these forward-looking statements and forecasts as a result of a number of factors.

The management of GF does not accept any liability whatsoever with respect to the use of this presentation.